



The Global  
FoodBanking  
Network

2011 ANNUAL REPORT



global  
LEADERSHIP



global  
CHANGE



*The Global FoodBanking Network thanks our members and partners across the globe for the photos used throughout this publication.*

# The Global FoodBanking Network: Fiscal Year 2011

## Global Leadership and Global Change

We focus our Annual Report for fiscal year 2011 on Global Leadership and Global Change. In a year that has seen natural disasters around the world, economic and food price crises that have continued to push millions more people into hunger and poverty, and changes in the leadership of The Global FoodBanking Network (GFN), we dedicate this report to the men and women who have provided tireless and creative leadership to addressing global hunger and food insecurity.

**The mission of The Global FoodBanking Network is to alleviate world hunger. We do this by supporting food banks where they exist, and by working collaboratively to create them in communities where they are needed.** By identifying and cultivating key stakeholders in the private sector, government, and civil society in Bulgaria and India, we brought together broad spectrums of country leadership, and provided insights and technical expertise to Planning Forum leaders to help these countries move closer to establishing their own food banks.

In Bulgaria, we introduced Dr. Ventesevlava Tasseva, Bulgaria's Deputy Director of Food Safety, to our week-long Food Bank Leadership Institute, demonstrating the professionalism of such operations and the impact that food banks can have in their countries.

In India, we have assembled and led a broad array of supporters from food and other companies, including Cargill India and ArcelorMittal India Limited, who are committed to the success of a food bank in New Delhi.

Throughout the world, there is enough food. The concept of food banking is attractive to the food and grocery product industry as a business solution and environmentally-friendly alternative to surplus food and grocery product disposal. In Hong Kong, an environmental organization learned about GFN from our website, [www.foodbanking.org](http://www.foodbanking.org). They participated in, and led workshops at the Food Bank Leadership Institute. Throughout the year, GFN provided technical assistance, best practices on innovative programs, insights on overcoming challenges, and practical operational advice. Through introductions to Kellogg Company and Euro RSCG, both are now partners of Feeding Hong Kong, our newly opened food bank.

We are excited to have launched a successful design of a Backpack Program, modeled after a Feeding America initiative to ensure that school children would have enough food over weekends and holidays when they do not have access to school meals. We collaborated with AMBA, the Mexican Association of Food Banks, and their member food bank Alimento Para Todos in Mexico City, to conduct a pilot project that distributed over 5,000 food-filled backpacks to 165 children. Support from the Abbott Fund, the P&G Fund of the Greater Cincinnati Foundation, and Share Our Strength made this project possible.

Over the year, GFN continued to provide one of our core services – training food bank leaders – through online toolkits, technical expertise, curriculum, and sharing of best practices at conferences in the US and Bogotá, Colombia. Participants in these conferences were inspired, and as a result donors are now able to provide additional food to more food banks and hungry people.

By nurturing and sustaining food banks, GFN touches the lives of hungry people. In Buenos Aires, Argentina, Fundación Banco de Alimentos responds to the daily challenges of hunger and poverty. Separately, GFN helped generate significant financial resources for Second Harvest Japan's disaster response through online promotion of their activities and contact with donors who were interested in their work.

This year, GFN welcomed new President and CEO Jeff Klein and incoming Chairman Pat Tracy.

As we close a chapter in the life of GFN, we take this opportunity to recognize...

- The men and women in food banks around the world who have increased their efforts to acquire and distribute more food to those affected by job losses, high unemployment, and cut backs in government safety net programs.
- The volunteers, the backbone of every food bank. From the Americas to Europe, the Middle East, Africa, and Asia, volunteers have stepped up to lead food drives and fundraisers, and raise awareness.
- The corporate leaders who have recognized the challenges facing their employees, customers, and communities and sought to respond.
- Government leaders working diligently and creatively to find solutions.
- GFN leadership – past and present.



## Farewell Message from GFN Founding Chairman, Bill Rudnick

“Leadership” is a word that gets kicked around a great deal, describing all sorts of things. But there isn’t much agreement on what leadership is. For me, there are several aspects of leadership. Three of them are leadership as **service**, leadership as **storytelling**, and leadership as **leaving**.

When Bob Forney and I started working on the idea of taking food banking global, we had one very clear idea in mind: to serve. Our goal was to use food banks to serve many people in various ways. In the most obvious way, food banks serve hungry people. But they also serve communities – food banks stabilize communities, as they bring people together in a common mission, and often food banks help create skills and services that are otherwise missing in a community.

But how does leadership actually work? One of the roles of the leader is to tell the story of the future and the place of each person listening to the story in that future. No one was a better storyteller than Bob Forney. The power of his stories was heartfelt and motivating on two levels. He was a master at constructing a story that was compelling and, as he told it, so obvious. But there was a second element of Bob’s power as a storyteller, and that was the emotional connection. Bob was a man who cried easily. That was a great trait of his. That openness, display of emotion, vulnerability; those things drew people to Bob and the stories he told.

Finally, leadership is about leaving. Indeed leaving is the ultimate test of leadership. Five years ago, GFN was officially founded. A couple years before that, Bob, others and I began to work on the idea. It is indeed a tragedy that Bob is no longer with us, but Bob left behind an organization with a clear sense of mission, a vision of a future, and the passion and urgency to pursue it. As I take my leave as Chairman of the Board, I am similarly fortunate to find the Board ready to continue to lead GFN. Ours is a working board: at and between our meetings, our directors are engaged in the work of GFN. As Pat Tracy assumes the role of Board Chairman, and as Luciano Aimar Reyes assumes the role of Vice Chairman, we find ourselves lucky to have the same sort of commitment, passion and sense of urgency. To be sure, there will be new ideas, new perspectives and even, dare I say, corrections of mistakes made in the past. As I step down as Board Chairman, I welcome this.

There are two risks associated with the tenure of a leader, the risk of leaving too soon, and the risk of not leaving soon enough. With GFN in the capable hands of Jeff Klein and a dedicated staff, and with Pat Tracy at the helm of the Board, it is clearly time for me to step down. And it is time for others to have the privilege that I have had to be a voice for the hungry around the world; there is always room for more people to take up that voice.

As Bob Forney and our friends from FoodBank South Africa would say,

*Go well my friends.*

William A. Rudnick  
Chairman, 2006-2011



## Message from Pat Tracy, Incoming Chairman of the Board, and Jeff Klein, President and CEO

The baton has been passed from our founding leaders, Bob Forney and Bill Rudnick. We are moving ahead boldly to run the next leg of this race against time to feed our hungry neighbors.

Through training, sharing of best practices, centralizing and expanding relationships with the global food and grocery products industry, and bringing together a global community of like-minded organizations, GFN is ensuring more communities have access to the powerful solution of food banking to provide food for the hungry. Here are a few highlights of this fiscal year.

We:



- Certified food banks in Guatemala and Israel and welcomed these networks as members of GFN.
- Made meaningful progress towards the establishment of food banks in Hong Kong (subsequently opened in September 2011), Bulgaria, and India (New Delhi).
- Convened, with our member network, ABACO (Colombia Association of Food Banks), the first Latin America Food Bank Conference.
- Designed and piloted a Backpack Program for hungry children in Mexico.
- Developed a program with General Mills for our members and partners to receive donated food and grocery products.
- Initiated plans to collaborate with the Egyptian Food Bank to develop food banks in the Middle East and North Africa.
- Enhanced our website capability and the quality and frequency of our online communications.

After years of progress, food insecurity is again increasing and now affects nearly one billion people. Not only is this silent tragedy a moral outrage, it is unacceptable that one third of the food produced in the world for human consumption is lost or wasted each year. Much of what is grown, processed, and manufactured is never consumed because of logistical challenges, failure to harvest, post-harvest loss, waste, and inadequate legal and tax incentives for donations.

Clearly, we need effective responses to hunger, malnutrition and food waste. One proven solution to these challenges is food banking. GFN is the only global non-profit organization dedicated to creating and strengthening food banks and their national food bank networks. We are uniquely addressing global hunger by sharing our expertise to develop and strengthen food banks in 22 countries, and evaluating the potential for additional food bank systems with our regional collaborators in the Middle East, Latin America, Asia, and Africa.

Given the increase in global hunger and the rise in demand for our services, we need your help to expand our organizational resources and capacity to meet the challenges of today and tomorrow. We ask you to join our global movement. We could not do this important work without you. To all of our friends and donors, we sincerely thank you for supporting our efforts to ensure access to food, thereby empowering hungry children, women, families and seniors around the world.

Pat Tracy  
Chairman of the Board

Jeff Klein  
President and CEO



# Providing Nutritious Food to Children and Families on the Outskirts of Mexico City

In Mexico City, GFN focused on children lacking sufficient and nutritious food over weekends and holidays through the design of a child-friendly program that has touched the hearts of the donor community. Most importantly, it is our hope that this sets the stage for improved nutritional outcomes for the next generation.

With generous support from the Abbott Fund, the P&G Fund of the Greater Cincinnati Foundation, and Share Our Strength, GFN created and piloted a Backpack Program, modeled after Feeding America's initiative, to ensure school children would have food at times when school meals are unavailable. Backpacks are filled with child-friendly, nonperishable, nutritious, and easily consumed food that children can take home. Additionally, some backpacks provided nutritious food for younger siblings and parents at home.

The Backpack Program also provides substantive and tangible opportunities for many interested partners in a given community to help children. Volunteers fill the backpacks and help with their distribution. GFN, in collaboration with the Abbott Fund, successfully connected Abbott's employees in Mexico City with the local food bank leadership to take on the Backpack Program as a volunteer project. They not only worked extra hours, but provided additional nutritional drinks for undersized children.

GFN invited AMBA (Asociación Mexicana de Bancos de Alimentos), our member network in Mexico, for training in the US to learn about the best Backpack Programs and seek a commitment to implement a pilot project among AMBA's member food banks. Alimento Para Todos food bank in Mexico City was selected to implement the first pilot project.

Over a six-month period, more than 5,000 backpacks were distributed to 165 children in two institutions.

- **Internado San Juan Bosco A.C.** serves children between 6 and 12 years of age who are at risk of being on the streets. The children come from several areas of Mexico City and the suburbs.
- **Un Mañana para la Comunidad A.C.** in Ixtapaluca Estado de Mexico is a community center that provides a variety of social services for children from low-income families. Every 15 days, children under 3 at Un Mañana community center also received Abbott Laboratories Gain Plus milk. A total of 190 backpacks were delivered with this product (1,140 cans).

Additional portions of rice and beans included in the backpacks for parents and siblings extended the benefit to more than 1,000 people.

Abbott Mexico City employees played a critical role in the success of the Backpack Program. They spent hours packing the backpacks with food, loading trucks, and helping deliver the backpacks.

"For me the experience was overwhelming. I had no idea how many people were involved in a selfless manner to provide a better quality of life for people who need it. I think that in the future more children and adults will benefit from these programs. ...

... Abbott allowed me to participate knowing that my time or my money goes to a specific cause to people who need it. In addition, this encourages me to get in the habit of 'giving' in return for being a better person."

## Claudia

Abbott employee/BackPack Volunteer

"I invite more people to join us in these activities. The only requirement is your involvement and willingness to create a small difference in another's person life."

## Irvin

Parent Volunteer



Thais, age 10:

Thank you for coming. Thank you for giving us the opportunity to meet and I hope you continue to help us because my parents can only provide us with beans. With all my heart I thank you and God bless you. We wish you luck (and success). I liked the ham, cereal, and melon.



## Identifying and Cultivating Stakeholders in the Private Sector, Government and Civil Society

Over the past fiscal year, GFN has built strong momentum towards the opening of a food bank in New Delhi. In a diverse and complex society undergoing rapid change, GFN's credibility as a global organization endorsed by our partner in this project Dr. Sam Pitroda – Special Advisor to the Prime Minister for Technology, Infrastructure, and Innovation – inspired confidence among government, the private sector, and civil society.

In India, GFN provided extensive support during the planning stage, including counsel on budgeting and the technical requirements of a food bank warehouse. GFN initiated and garnered support from both Tetra Tech, USA through their New Delhi based office, and McCain Frozen Foods International, a major supporter of GFN founding member Food Banks Canada.

GFN staff met with leading food and grocery product companies, including PepsiCo/India and Yum!Brands among others. We increased awareness of the potential of food banking through outreach to service organizations, Rotary International and Lions Clubs International, which both have large memberships throughout India.

Having developed food banks from feasibility to implementation stages in South Africa, GFN is keenly aware that identifying and cultivating stakeholders in the private sector, government, and civil society is critical to success. Cargill has been a key supporter of FoodBank South Africa for three years. Now, through the leadership of Cargill India, the multinational company affirms its commitment to corporate social responsibility and to supporting the communities where they work and live.

“We believe that being a food and agriculture company, we have an obligation to play a role in lifting a large number of people out of hunger and poverty,” said Ishteyaque Amjad, Director/Corporate Affairs, Cargill India Private Limited. “Our measure of success includes enriched communities along with satisfied customers, engaged employees and profitable growth. Hunger and malnutrition is one of the biggest challenges India is facing today, therefore it is only natural for us to work in the area of food security.”

ArcelorMittal is the world's leading steel company, with operations in more than 60 countries. Sudhir Kumar Sinha, Country Head/Corporate Social Responsibility, ArcelorMittal India Limited, is excited to learn that food banking is coming to India. In a previous assignment, he volunteered at a food bank in Edmonton, Canada. “I'm quite optimistic food banks can work in India. It's a very good concept. A food bank in New Delhi makes sense because hundreds of thousands of poor people are migrating to search for jobs. Food poverty and food insecurity remain the main issues apart from shelter for such migrant population which, I hope, will be partly addressed though food banks,” said Sinha, who has made a personal commitment to volunteer with the new food bank once it becomes operational.





## GFN Provides Counsel in the Development of Food Banks in Bulgaria

GFN helped advance food banking in Bulgaria by providing training and introductions to food bankers from around the world to Dr. Tasseva, Deputy Director of Food Safety in the Ministry of Agriculture, at the 2011 Food Bank Leadership Institute. With new knowledge and vision of how food banks can help hungry citizens, Dr. Tasseva became a fully supportive member of the Bulgarian Planning Forum, and has since been promoting food banks as a solution to the growing problem of food insecurity in Bulgaria.

GFN provided funding to help underwrite research, travel, and other costs related to convening and advancing the work of the Food Banking Planning Forum. GFN led the process of framing the business plan for the food bank and facilitated discussions with the Planning Forum, business leaders, and the media over the year. We provided advice and technical expertise to Marina Brakalova and the FORA Community Development Foundation. Marina is also a Leadership Institute alumni whose dedication and inspiration have helped attract more supporters to the vision of a national food banking system in her country.

With support from GFN, Marina's team initiated and facilitated the work of the Planning Forum – mobilizing more than 60 influential organizations and individuals from different sectors. The Forum members have participated in events and panel discussions about food banking, identified why food banking has not evolved until now, and have been planning for the startup of a national system.

Experts believe that 200,000 tons (nearly half a billion pounds) of edible food is wasted each year in Bulgaria. Despite efforts in some local communities, it has been difficult to raise awareness of food banking and the opportunities that it presents to help more people in Bulgaria in a sustainable way.

Many individuals have joined the call to develop effective food banking. One of the first to join FORA in the effort was Kraft Foods in the person of Ivanka Djoleva-Minioti, Kraft's Corporate and Government Affairs Manager in Sofia. Kraft Foods is a strong supporter of food banking in many countries, and has provided financial support to both GFN and FORA in the effort to initiate food banking in Bulgaria.



## GFN Hunger Hero: Gabrielle Kirstein of Feeding Hong Kong

Without GFN's vision and technical assistance, Gabrielle Kirstein would not have discovered a viable solution to the waste of nutritious food in Hong Kong. Gabrielle, along with colleagues, launched a food bank in Hong Kong this year. She relished the opportunity to meet with food bank leaders from around the world and learn about innovative programs and the challenges they have had to overcome through attending this year's Leadership Institute.

GFN provided Gabrielle with practical operational advice and extensive ongoing technical assistance on budgeting, fundraising, and food sourcing. GFN profiled Gabrielle on our website, which led to inquiries on the ground in Hong Kong.

In 2003, Gabrielle took a marketing position in Hong Kong and began to volunteer some of her time at Green2Greener, an environmental organization. Through her volunteer work, she saw first-hand how much good food was being thrown away instead of being put to good use. Drawing upon her experiences at hostels in England with her father, "it became a matter of joining the dots," and food banking became a logical path to pursue. Gabrielle found that most people are not aware of the high poverty rate in Hong Kong. Through her volunteerism and desire to become involved in helping the poor, she was introduced to GFN.

GFN has ongoing and meaningful discussions with global companies to spread the word about food banking. GFN introduced Gabrielle to Kellogg's in China, which is now a partner of Feeding Hong Kong.

With assistance from DLA Piper, a GFN Founding Partner, Feeding Hong Kong established a new legal entity for the food bank and is now finalizing a pilot plan with a retail partner. They have received their first van from two generous donors, Mercedes Benz and the Richemont Group, and are setting up their first food collections. The food bank has brought on board Starbucks, as well as other coffee chains and bakeries to help with food collection, and is now pursuing contacts with distributors to create a network system. Creating relationships with distributors and retailers will be crucial in Hong Kong, where little food is actually manufactured.





## The Food Bank Leadership Institute

### A Global Gathering of Emerging Leaders Against Hunger

For five years, GFN has taught, mentored, and empowered food bank leaders from six continents at the H-E-B/GFN Food Bank Leadership Institute (FBLI), our flagship program. With financial support from FBLI sponsors H-E-B, Kellogg Company, Kraft Foods Foundation, and Cargill, we create a nurturing and learning environment for these global leaders to return home inspired and ready to mobilize their communities through the proven solution of food banks.

Highlights from 2011 include:

- First-time participants from Iraq, Sierra Leone, Kenya, Philippines, and Bahrain joined the list of countries covering six continents – 126 participants have now attended from 33 countries over the life of the program.
- Second-year participant Gabrielle Kirstein announced the formation of Feeding Hong Kong, the city's first food bank.
- For the fifth consecutive year, Gary Piwko of Kellogg Company provided insight on unsaleables and how food bankers should engage with grocery product companies.
- Katie Ohotto, Food Safety Innovation Entrepreneur of General Mills, presented on food safety from a donor perspective.
- Esther Silver-Parker, GFN Board member and career corporate affairs executive, participated in a panel discussion on engaging corporate partners with Cargill's Taryn Barclay and Sodexo STOP Hunger's Blakey Emmett.
- Gabriel Laizer of the Food and Agriculture Organization (FAO) discussed food and nutrition security and agricultural responses to urbanization challenges.
- Marie-Christine Laporte of the Alliances Against Hunger and Malnutrition spoke about building national and regional alliances.
- Food bankers from Australia, South Africa, Turkey, and other countries presented case studies of initiatives that inspired and motivated many of their peers.



## GFN Convenes the First Latin America Food Bank Conference

GFN's leadership in Latin America proved successful with the first continent-wide Food Bank Conference, including the First Lady of Colombia, and experts on Brazil's well-respected "Zero Hunger Program." Leading NGOs (including among others, the World Food Program), met with food bank leaders from Central and South America for a unique gathering to share best practices, address food loss and waste, and learn how to build capacity over four days.

GFN and ABACO (the Colombian Association of Food Banks) were successful in connecting food banks within the region to establish relationships that have benefitted the poor and hungry in Latin America served by these food bank systems.

The conference coincided with the release of the UN Food and Agriculture Organization (FAO)-commissioned study on food waste. Ertharin Cousin, US Ambassador to the UN Food Agencies in Rome, delivered the keynote address in her first trip to Latin America. "Food waste by consumers can instead be countered by raising awareness among food industries, retailers, and consumers. The FAO study reiterates once again that there is a need to find good and beneficial use for safe food that is presently thrown away. And indeed, we have The Global FoodBanking Network to thank for big steps in that direction," she said.

GFN helped add momentum to the growing food banking movement in Latin America by providing a forum for the sharing of best practices and for investigating common challenges and opportunities. Since the conference, a high degree of activity, discussion, and collaboration among participants has occurred. We believe this will both increase the pace of new food bank development across the region and permit existing operations to expand their impact by distributing more food to food insecure people.



## Fundación Banco de Alimentos, Buenos Aires

As a member of Red Argentina, the Argentine network of food banks and a Founding Member of GFN, Fundación Banco de Alimentos (the Buenos Aires Food Bank) benefits from the resources and new relationships GFN develops with multinational food and grocery companies. In addition, GFN provided training to food sourcing staff at Buenos Aires Food Bank as they opened the doors to a new and expanded warehouse. GFN connected the food sourcing staff with their counterparts at Second Harvest North Florida in Jacksonville, Florida to learn about their produce initiative. Sourcing fresh produce is increasingly becoming a key component to providing nutritious food to hungry people.

The beneficiaries of Banco de Alimentos include:

### ***Jardín Maternal San Pablo (San Pablo daycare center)***

Despite the relatively friendly ambiance that exists within this daycare center in the suburbs of Buenos Aires just outside is a drug-ridden neighborhood. Sister Coque is not deterred. Even as drugs and alcohol are a common occurrence, her center is well respected and remains untouched by the dangers that surround it. She shares a story common to a neighborhood such as this: “*Thiago arrived at two months old completely undernourished. Thiago’s mother took drugs during her pregnancy and was not able to take care of him. Today he is one year old and has already recovered his weight. He now lives with his grandmother in the El Sapito district.*” Sister Coque is happy to know that the center was able to make a difference in Thiago’s life. She is also thankful that the center can receive food from Banco de Alimentos in order to provide three meals a day for the 70 children that attend the daycare.

### ***Hogar El Alba (El Alba Home)***

The El Alba home is located in Longchamps (a city 30 km south of Buenos Aires), and has been receiving food from Banco de Alimentos since 2007. Antonio Falfulis is in charge of the home, which provides housing for 82 children and adolescents. El Alba is comprised of five houses over a 120-acre plot of land. The children are placed into one of the homes and given individualized attention and care by foster parents. The children have been subjected to abuse, emotional or physical, from a very young age. To help these children become more comfortable on their own after years of abuse, the home provides them with education, and physical and spiritual counseling. They are also provided opportunities to work with enterprises such as a bakery, dairy farm, and vegetable garden, in order to learn a trade and help contribute to the maintenance of the home.



## Second Harvest Japan

In a time of crisis, GFN member Second Harvest Japan (2HJ) exhibited courageous leadership, rapidly and effectively converting their business model into a disaster response operation that delivered food, grocery products, and hope to the people of northern Japan.

GFN staff disaster experts shared their knowledge and expertise, and GFN helped secure funding for 2HJ's immediate relief efforts and longer term recovery work in the wake of this devastating earthquake, tsunami, and nuclear accident.

Through the efforts of dedicated staff, including CEO Charles McJilton, COO Masahiro Otake, and Volunteer Coordinator Megumi Takahara, more than 1,000 volunteers have participated in 2HJ Disaster Relief Programs, enabling 2HJ to move product quickly to those who needed it the most, while also maintaining their traditional food bank operations in Tokyo.

During this stressful period, 2HJ staff never strayed from its core mission of feeding hungry people in Japan. 2HJ is providing a daily solution to these problems by delivering food to programs for low-income seniors, vocational training centers for the disabled, orphans, single mothers, those in hospice, and more.

# 2010 - 2011 DONORS

We extend our thanks and deep appreciation to the many individuals, corporations, foundations, and organizations who support GFN's efforts to alleviate global hunger, and who made it possible for GFN to touch thousands of lives during our past fiscal year. Because of your commitments, we are able to develop new national food banking systems and food banks and provide support to those networks and food banks already in operation, making it possible to get food to hungry people.

While we have made every effort to list each donor name correctly, please notify the GFN Development Department if a listing has been inadvertently misspelled or omitted. **Please note that these donations were made between July 1, 2010 and June 30, 2011.**

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# FINANCIAL STATEMENTS

The financial information presented here is drawn from the audited financial statements for The Global FoodBanking Network for the fiscal years ended June 30, 2011 and 2010, presented in accordance with accounting standards used in the United States.

A complete set of Audited Financial Statements and Form 990 are available at [www.foodbanking.org](http://www.foodbanking.org).

## STATEMENTS OF FINANCIAL POSITION - JUNE 30, 2011 AND 2010

	<u>2011</u>	<u>2010</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 345,824	\$ 533,651
Other receivables	-	1,280
Other assets	<u>17,145</u>	<u>2,273</u>
Total current assets	362,969	537,204
Equipment, net of accumulated depreciation of \$12,435 and \$7,440 respectively for 2011 and 2010	<u>7,552</u>	<u>10,546</u>
Total assets	<u><u>\$ 370,521</u></u>	<u><u>\$ 547,750</u></u>
<b>Liabilities</b>		
Accounts payable	\$ 64,743	\$ 71,281
Project grants payable	54,693	185,000
Other accrued liabilities	<u>16,840</u>	<u>11,522</u>
Total current liabilities	136,276	267,803
<b>Net assets</b>		
Unrestricted	(44,087)	63,163
Temporarily restricted	<u>278,332</u>	<u>216,784</u>
Total net assets	<u>234,245</u>	<u>279,947</u>
Total liabilities and net assets	<u><u>\$ 370,521</u></u>	<u><u>\$ 547,750</u></u>

STATEMENT OF ACTIVITIES - FOR THE YEAR ENDED JUNE 30, 2011

	2011		
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>Public support and revenue</b>			
Public support			
Individual contributions	\$ 231,171	\$ 1,765	\$ 232,936
Corporate and foundation contributions	637,400	545,011	1,182,411
Organizations	114,882	20,000	134,882
Net assets released from restriction	505,228	(505,228)	-
Revenue			
Other revenue	5,053	-	5,053
Total public support and revenue	<u>1,493,734</u>	<u>61,548</u>	<u>1,555,282</u>
<b>Expenses</b>			
Program services	927,174	-	927,174
Supporting services			
General and administrative	385,044	-	385,044
Fund development	288,766	-	288,766
Total supporting services	<u>673,810</u>	<u>-</u>	<u>673,810</u>
Total expenses	<u>1,600,984</u>	<u>-</u>	<u>1,600,984</u>
<b>Increase (decrease) in net assets</b>	(107,250)	61,548	(45,702)
<b>In-kind transactions</b>			
<b>Public support and revenue</b>			
Donated goods and services	<u>580,740</u>	<u>-</u>	<u>580,740</u>
Total in-kind and public support and revenue	580,740	-	580,740
<b>Expenses</b>			
Program services	262,237	-	262,237
Supporting services			
General and administrative	306,975	-	306,975
Fund development	11,528	-	11,528
Total supporting services	<u>318,503</u>	<u>-</u>	<u>318,503</u>
Total in-kind expenses	<u>580,740</u>	<u>-</u>	<u>580,740</u>
<b>Increase (decrease) in net assets in-kind</b>	-	-	-
Increase (decrease) in net assets	<u>(107,250)</u>	<u>61,548</u>	<u>(45,702)</u>
Net assets, beginning of period	<u>63,163</u>	<u>216,784</u>	<u>279,947</u>
<b>Net assets, end of period</b>	<u>\$ (44,087)</u>	<u>\$ 278,332</u>	<u>\$ 234,245</u>



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